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# Refuge: A Place of Safety or Danger

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# Abstract

Ed Post, a new member of the Messiah Board of Deacons, needs to make a recommendation on a proposal for a ministry outreach. There is a significant amount of funds associated with the project and a lease commitment of ten years. Possibly complicating the situation is that the church has seen a decline in revenue in the last year and is currently operating at a loss. There is some uncertainty regarding future finances and fiscal stewardship must be considered.

# Learning Outcomes

In completing this assignment, students should be able to:

1. Analyze the current financial condition of Messiah Church.
2. Appraise the overall situation for Messiah Church and recommend a decision for the Refuge proposal

# Application

The case is most appropriate for undergraduate courses accounting, not-for-profit, or small business class.

# Key Words

not-for-profit, accounting, financial analysis, decision making, budgeting

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21